



ECAC/EU DIALOGUE

with the European air transport industry

**Is resilience successfully engrained in aviation,
or are we failing to adequately adapt?**

Paris, 13-14 October 2026

Provisional programme *(subject to amendment)*

Monday, 12 October 2026

19:00-21:00 **Welcome cocktail reception**

Tuesday, 13 October 2026

08:00

Registration and coffee

Coffee sponsored by [Enterprise Registry Solutions \(ERS\)](#)

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09:00

Welcome and opening

Henri van Faassen, Vice-President of ECAC and ECAC Focal Point for Economic matters

Filip Cornelis, Director for Aviation, DG MOVE, European Commission

Opening remarks

Professor Wouter Dewulf, Dean of Antwerp Management School and Academic Director, Master in Maritime and Air Transport Management

09:30

Handover by the facilitator

Session I:	Let's talk about threats
09:35	Introductory remarks by the moderator Abraham Foss , Chief Executive Officer, Avinor
09:40	Keynote address Ambassador Gregor Schusterschitz , Permanent Representative of Austria to the European Union in Brussels
10:00 – 10:30	<i>Refreshment break</i>
10:30 – 12:00	Panel debate Threats faced by aviation in 2026
Topics	• Identifying aviation sector risks in 2026 and the key threats to resilience • Risk assessment and threat analysis trends – what does this tell us about the overall landscape for aviation? • How have risk management approaches developed or changed in aviation as a result of this (and other factors)? • Are these approaches enough to maintain the aviation sector's reputation as a leader in risk management? What more is needed?
Panellists:	Naif Ali Al-Abri , President, Civil Aviation Authority, Oman Francisco Vargas Jiménez , Head of Air Transport Economics, Civil Aviation Board, Dominican Republic Thibaut Liblin , Managing Director, Apave Aeroservices Luigi Lupoli , Vice President Product Marketing Core Business, Leonardo Fabrizio Carippo , Head of Strategy and Risk Management, Bologna Airport
	Open forum discussion and wrap-up by moderator
12:00	Experience of safety risk management and the evolving safety risks picture Florian Guillermet , Executive Director, EASA
12:30 – 13:45	<i>Lunch</i>
Session 2:	Building European resilience through action: a look at existing initiatives and approaches
13:45	Introductory remarks by the moderator Alexander D'Orsogna , Director General of Civil Aviation, ENAC, Italy
13:55 – 15:15	Presentations Aviation sector case studies illustrating initiatives aimed at enhancing resilience Building European aviation resilience through practical action: Lithuania's experience on Europe's eastern flank Saulius Batavičius , Chief Executive Officer, Oro Navigacija, Lithuania Building Resilience: Zurich Airport case study Emanuel Fleuti , Vice President Sustainability, Zurich Airport

ATC resilience from a solution-developer perspective

Raymond Wei, Vice President, Chief Technical Officer, Airspace Mobility Solutions, Thales

Risk-based airspace management: lessons learnt from Moldova during the war in Ukraine

Valeriu Cazan, Chief Inspector, Safety and Compliance Management Directorate, Civil Aviation Authority of the Republic of Moldova

Open forum discussion and wrap-up by moderator

15:15 – 15:45

Refreshment break

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15:45 – 17:15

Panel debate

Is the aviation sector in 2026 resilient, or are we counting on the worst not happening?

Topics

- Examination of initiatives and actions being taken to address threats and build resilience in aviation – in Europe and globally
- What lessons have we learnt from past and current initiatives and collaborative action?
- Identification of gaps in these initiatives – what more can and should be done, now and over the next 18 months?
- What are the consequences for aviation if this does not happen?
- What conclusions can we draw on the overall status of resilience in the aviation sector in 2026?

Panellists:

Chems Chkioua, Director General of Civil Aviation, France

Eddy Liégeois, Head of the Aviation Policy Unit, DG MOVE, European Commission

Server Aydin, Chief Commercial Officer, IGA Istanbul Airport

Ourania Georgoutsakou, Managing Director, Airlines for Europe (A4E)

Bojun Wang, Senior Economist, Modelling and Forecasting, IATA

Open forum discussion and wrap-up by the facilitator

Close of Day One

19:30 – 22:30

Cocktail reception

Wednesday, 14 October 2026

08:15

Morning refreshments

09:00

Opening

09:05

Summary of Day One

Heike Seefried, Deputy Director General of Civil Aviation, Federal Ministry of Transport, Germany

09:15

Interview

Heike Seefried will chat with **Montserrat Barriga**, Director General of the European Regions Airline Association (ERAA) on the key takeaways from the previous day's discussions, any resilience-related risks or initiatives that may not yet have been

addressed, and the implications of those discussions for future developments in aviation resilience.

Session 3: Developing a comprehensive blueprint for enhanced European resilience in 2027 and beyond

09:50 **Introductory remarks by the moderator**
Ana Mata, Chairwoman of the Board of the Portuguese Civil Aviation Authority (ANAC)

10:00 **Arab Civil Aviation Organization's experience on current and future aviation resilience**
Khalid Cherkaoui, Director General, Arab Civil Aviation Organization (ACAO)

10:05 **Case study: Building resilience through airspace transformation**
Predrag Vranjkovic, Head of Strategy, Engagement and Institutional Relations, EUROCONTROL

10:25 – 11:00 *Refreshment break*

11:00 **Panel debate**
Resilience – an achievable goal or a necessary aspiration?

- Topics**
- What is most needed to address threats to resilience in future? E.g. greater shared accountability, more effective processes, mindset change?
 - What are the greatest threats to resilience for 2027 and the long-term?
 - Is a blueprint for resilience achievable for the aviation sector in Europe? Is there a common need and/or desire for this?
 - What action can industry and governments take now and in the future to stay resilient?

Panellists: **Young Tae Kim**, Secretary-General, International Transport Forum
 Ruben Schuster, Head of EU Liaison Office, Senior Director, Lufthansa Group
 Adrian Florea, Operations Department Director, ROMATSA, Romania
 Fokko Kroesen, Senior Advisor Sustainability, Royal Schiphol Group
 Maksim Et'hemaj, Executive Director, Albanian Civil Aviation Authority

Open forum discussion and wrap-up by moderator

12:30 **Closing session**
Dialogue conclusions and close
Filip Cornelis, Director for Aviation, DG MOVE, European Commission
Henri van Faassen, Vice-President of ECAC and ECAC Focal Point for Economic matters

12:45 **Close of Dialogue**