



ECAC/EU DIALOGUE

with the European air transport industry

**Is resilience successfully engrained in aviation,
or are we failing to adequately adapt?**

Paris, 13-14 October 2026

Provisional programme *(subject to amendment)*

Monday, 12 October 2026

19:00-21:00 **Welcome cocktail reception**

Tuesday, 13 October 2026

08:00 *Registration and coffee*

09:00 **Welcome and opening**

Alessio Quaranta, President of ECAC

Filip Cornelis, Director for Aviation, DG MOVE, European Commission

Opening remarks

Professor Wouter Dewulf, Academic Director, Master in Maritime and Air Transport Management, Antwerp Management School

09:30 **Handover by the facilitator**

Session I: Let's talk about threats

09:35 **Introductory remarks by the moderator**
Abraham Foss, Chief Executive Officer, Avinor

09:40 **Keynote address**
Ambassador Gregor Schusterschitz, Permanent Representative of Austria to the European Union in Brussels

10:00 – 10:30	<i>Refreshment break</i>
10:30 – 12:00	Panel debate Threats faced by aviation in 2026
Topics	• Identifying aviation sector risks in 2026 and the key threats to resilience • Risk assessment and threat analysis trends – what does this tell us about the overall landscape for aviation? • How have risk management approaches developed or changed in aviation as a result of this (and other factors)? • Are these approaches enough to maintain the aviation sector’s reputation as a leader in risk management? What more is needed?
Panellists:	Naif Ali Al-Abri , President, Civil Aviation Authority, Oman Francisco Vargas Jiménez , Head of Air Transport Economics, Civil Aviation Board, Dominican Republic <i>More panellists to be announced</i>
	Open forum discussion and wrap-up by moderator
12:00	Experience of safety risk management and the evolving safety risks picture Florian Guillermet , Executive Director, EASA
	<i>Lunch</i>

Session 2:	Building European resilience through action: a look at existing initiatives and approaches
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13:45	Introductory remarks by the moderator Alexander D’Orsogna , Director General of Civil Aviation, ENAC, Italy
13:55 – 15:15	Presentations Aviation sector case studies illustrating initiatives aimed at enhancing resilience Saulius Batavičius , Chief Executive Officer, Oro Navigacija, Lithuania Emanuel Fleuti , Vice President Sustainability, Zurich Airport Raymond Wei , Vice President, Chief Technical Officer, Airspace Mobility Solutions, Thales Valeriu Cazan , Chief Inspector, Safety and Compliance Management Directorate, Civil Aviation Authority of the Republic of Moldova Open forum discussion and wrap-up by moderator
15:15 – 15:45	<i>Refreshment break</i>
15:45 – 17:15	Panel debate Is the aviation sector in 2026 resilient, or are we counting on the worst not happening?
Topics	• Examination of initiatives and actions being taken to address threats and build resilience in aviation – in Europe and globally • What lessons have we learnt from past and current initiatives and collaborative action? • Identification of gaps in these initiatives – what more can and should be done, now and over the next 18 months?

- What are the consequences for aviation if this does not happen?
- What conclusions can we draw on the overall status of resilience in the aviation sector in 2026?

Panellists: **Chems Chkioua**, Director General of Civil Aviation, France
Eddy Liegeois, Head of the Aviation Policy Unit, DG MOVE, European Commission
Server Aydin, Chief Commercial Officer, IGA Istanbul Airport
Ourania Georgoutsakou, Managing Director, Airlines for Europe (A4E)
Bojun Wang, Senior Economist, Modelling and Forecasting, IATA

Open forum discussion and wrap-up by the facilitator

Close of Day One

19:30 – 22:00 **Cocktail reception**

Wednesday, 14 October 2026

08:15 *Morning refreshments*

09:00 **Opening**

09:05 **Summary of Day One**
Wilhelm Eschweiler, Director General of Civil Aviation, Germany

09:15 **Interview**
Wilhelm Eschweiler, Director General of Civil Aviation, Germany, will chat with **Montserrat Barriga**, Director General of the European Regions Airline Association (ERAA) on the key takeaways from the previous day's discussions, any resilience-related risks or initiatives that may not yet have been addressed, and the implications of those discussions for future developments in aviation resilience.

Session 3: **Developing a comprehensive blueprint for enhanced European resilience in 2027 and beyond**

09:45 **Introductory remarks by the moderator**
Ana Mata, Chairwoman of the Board of the Portuguese Civil Aviation Authority (ANAC)

09:55 **Panel debate**
Resilience – an achievable goal or a necessary aspiration?
Case study: Building resilience through airspace transformation
Predrag Vranjkovic, Head of Strategy, Engagement and Institutional Relations, EUROCONTROL

10:15 – 10:45 *Refreshment break*

Topics

- What is most needed to address threats to resilience in future? E.g. greater shared accountability, more effective processes, mindset change?
- What are the greatest threats to resilience for 2027 and the long-term?
- Is a blueprint for resilience achievable for the aviation sector in Europe? Is there a common need and/or desire for this?

- What action can industry and governments take now and in the future to stay resilient?

Panellists: **Young Tae Kim**, Secretary-General, International Transport Forum
Ruben Schuster, Head of EU Liaison Office, Senior Director, Lufthansa Group
Adrian Florea, Operations Department Director, ROMATSA, Romania
Fokko Kroesen, Senior Advisor Sustainability, Royal Schiphol Group

Open forum discussion and wrap-up by moderator

12:15

Closing session

Dialogue conclusions and close

Alessio Quaranta, President of ECAC

Filip Cornelis, Director for Aviation, DG MOVE, European Commission

12:35

Close of Dialogue

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